

Angela Powell Carman, DrPH
Curriculum Vitae

CONTACT INFORMATION

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EDUCATION

Doctor of Public Health 2012

University of Kentucky, Lexington, KY

Practicum: Kentucky Health Department Association

- Developed statewide accreditation coordinator workgroup

Practicum: Public Health Accreditation Board

- Developed an accreditation coordinator handbook

Capstone: “Impact of Changes in Revenue during the 2008-2010 Economic
Recession on Local Health Department Quality Improvement Activities”
Advisor: F. Douglas Scutchfield, MD

Master of Business Administration 1998

Eastern Kentucky University, Richmond, KY

Bachelor of Science in Business Administration with an emphasis in **Management** 1985

Berea College, Berea, KY

TRAINING AND CERTIFICATIONS

**Training Institute in Dissemination and Implementation Research in Cancer
(TIDIRC)** 2018

National Cancer Institute, Rockville, Maryland

Evidenced-Based Public Health – Train the Trainer 2017

Prevention Research Center St. Louis, General Butler State Park, Kentucky

Faculty Fellows Cohort 6 University of Kentucky Presentation U	2016
Mobilizing Action through Planning and Partnerships (MAPP) National Association of County & City Health Officials (NACCHO)	2015
Innovation and Design Lab Center for Enhancement of Learning and Teaching	2013
Collaborative Leadership National Leadership Network	2012
Action Learning – Coach the Coach National Leadership Network	2012
Certified Quality Improvement Associate American Society for Quality	2011
The Effective Facilitator Leadership Strategies Institute, Atlanta, GA	2011
Certified Healthcare Executive (CHE) American College of Healthcare Executives (ACHE)	2003
Professional in Human Resources National Society of Human Resources Management	1993

HONORS

College of Public Health Golden Apple Teaching Award	2023
Dean’s Outstanding Teaching Award – Undergraduate level	2021-2022
Dean’s Innovation in Teaching Award	2017
President’s Award – Kentucky Public Health Association	2016
Dean’s Outstanding Teaching Performance Award	2015
Dean’s Innovation in Teaching Award	2014
Health Administration Section Student Abstract Award	2012
Delta Omega – Public Health Honor Society	2012
Joel M. Lee DrPH Award for Outstanding Achievement by a DrPH Student in Health Services Management	2012

ACADEMIC EXPERIENCE

UNIVERSITY OF KENTUCKY, COLLEGE OF PUBLIC HEALTH

Foundation for Healthy Kentucky Endowed Chair in Health Policy	July 2023 – Present
Team Up: A Public Health Academic Practice Collaborative – Founding Leadership Team Member and Core Lead: Technical Assistance	April 2023 - Present
Interim Vice-Chair, Health Behavior & Society	August 2022- July 2023
Associate Professor with Tenure (Special Title Series) Department of Health Behavior & Society	January 2022 - present
Assistant Professor (Special Title Series) Department of Health Behavior & Society	January 2016 – December 2021
Associate Dean for Practice and Workforce Development Assistant Professor (Special Title Series) Department of Health Behavior & Society	August 2017- August 2019
Director of Practice and Experiential Education Assistant Professor (Special Title Series) Department of Health Behavior and Society	January 2016 – July 2017
Assistant Professor (Clinical Title Series) DrPH Practicum Coordinator Department of Health Management and Policy Public Health Management Consultant/Facilitator	June 2012 – December 2015
<ul style="list-style-type: none"> • Working with local health departments, hospitals and other community partners on Community Health Assessments, Community Health Improvement Plans, Strategic Plans, Teamwork Development and other management issues 	

TEACHING

CPH 470, BPH Capstone Course Section 001 17 Undergraduate Students	Fall 2023
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Teaching Evaluation (5-point scale)
Overall quality of teaching -
Overall value of the course -

**CPH 423, Health of Kentuckians
Section 001**

Fall 2023

19 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching –
Overall value of the course

**CPH 470, BPH Capstone Course
Section 001**

Spring 2023

32 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 5.0
Overall value of the course – 4.7

**CPH 470, BPH Capstone Course
Section 002**

Spring 2023

41 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.8
Overall value of the course – 4.4

CPH 395, Independent Study, Public Health Practice

Spring 2023

1 undergraduate student

**CPH 470, BPH Capstone Course
Section 001**

Fall 2022

19 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.9
Overall value of the course – 4.9

CPH 423, Health of Kentuckians

Fall 2022

23 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.6
Overall value of the course – 4.6

**CPH 470, BPH Capstone Course
Section 001**

Spring 2022

37 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.8
Overall value of the course – 4.5

**CPH 470, BPH Capstone Course
Section 002**

Spring 2022

45 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.9
Overall value of the course – 4.6

CPH 395, Independent Study, Public Health Practice

Spring 2022

1 undergraduate student

CPH 470, BPH Capstone Course

Fall 2021

27 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.7
Overall value of the course – 4.3

CPH 423, Health of Kentuckians

Fall 2021

31 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.8
Overall value of the course – 4.7

CPH 395, Independent Study, Public Health Practice

Fall 2021

1 undergraduate student

CPH 470, BPH Capstone Course

Spring 2021

51 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching – 4.70
Overall value of the course – 4.3

CPH 423, Health of Kentuckians

Fall 2020

30 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching = 4.88
Overall value of the course = 4.76

CPH 470, BPH Capstone Course

18 Undergraduate Students

Teaching Evaluation (5-point scale)
Overall quality of teaching = 4.17
Overall value of the course = 4.17

CPH 649, Independent Study, Public Health Practice Research

1 Graduate Student

CPH 470, BPH Capstone Course

50 Undergraduate Students

Teaching Evaluation (5-point scale)

Overall quality of teaching = 4.7/5.0

Overall value of the course = 4.2/5.0

Spring 2020

CPH 649, Independent Study, Public Health Practice

1 Graduate Student

CPH 470, BPH Capstone Course

23 Undergraduate Students

Teaching Evaluation (5-point scale)

Overall quality of teaching = 4.4/5.0

Overall value of the course = 4.1/5.0

Fall 2019

CPH 395, Independent Study, Public Health Practice

1 Undergraduate Student

CPH 779, Independent Study, Public Health Practice

1 Graduate Student

CPH 470, BPH Capstone Course

58 Undergraduate Students

Teaching Evaluation (5-point scale)

Overall quality of teaching = 4.7/5.0

Overall value of the course = 4.4/5.0

Spring 2019

CPH 395, Independent Study, Practice & Experiential Education

1 Undergraduate Student

Fall 2018

CPH 470, BPH Capstone Course

31 Undergraduate Students

Teaching Evaluation (5-point scale)

Overall quality of teaching = 4.8/5.0

Overall value of the course = 4.7/5.0

CPH 672, Evidence-Based Public Health Planning and Practice

10 Graduate Students

Spring 2018

Teaching Evaluation (5-point scale)
Overall quality of teaching = 4.4/5.0
Overall value of the course = 3.2/5.0

CPH 395, Independent Study, Practice & Experiential Education
2 Undergraduate Students

Fall 2017

CPH 472, Public Health Professions and Practice

106 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching = 4.60/5.00
Overall value of the course = 4.20/5.00

CPH 395, Independent Study, Practice & Experiential Education
2 Undergraduate Students

Spring 2017

CPH 472, Public Health Professions and Practice

49 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching = 4.83/5.00
Overall value of the course = 4.21/5.00

CPH 472, Public Health Professions and Practice

21 Undergraduate Students
Teaching Evaluation (5-point scale)
Overall quality of teaching = 4.89/5.00
Overall value of the course = 4.00/5.00

Fall 2016

HA 628/CPH 684, Strategic Human Resources Management in Healthcare

25 Graduate Students
Teaching Evaluation (4-point scale)
Overall quality of teaching = 4.00/4.00
Overall value of the course = 3.76/4.00

Spring 2016

CPH 650, Management of the Public Health Organization

26 Graduate Students
Teaching Evaluation (4-point scale)
Overall quality of teaching = 3.79/4.00
Overall value of the course = 3.74/4.00

Fall 2015

HA 628/CPH 684, Strategic Human Resources Management in Healthcare

26 Graduate Students
Teaching Evaluation (4-point scale)
Overall quality of teaching = 3.94/4.00
Overall value of the course = 3.83/4.00

Spring 2015

<p>CPH 650, Management of the Public Health Organization 43 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 3.50/4.00 Overall value of the course = 3.32/4.00</p>	<p>Fall 2014</p>
<p>CPH 950, The Well-Managed Public Health Organization 8 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 3.86/4.00 Overall value of the course = 3.86/4.00</p>	
<p>HA 628/CPH 684, Strategic Human Resources Management in Healthcare 26 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 4.00/4.00 Overall value of the course = 3.80/4.00</p>	<p>Spring 2014</p>
<p>CPH 950, The Well-Managed Public Health Organization 9 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 3.60/4.00 Overall value of the course = 3.60/4.00</p>	<p>Fall 2013</p>
<p>CPH 650, Management of the Public Health Organization 17 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 3.70/4.00 Overall value of the course = 3.30/4.00</p>	<p>Spring 2013</p>
<p>CPH 650, Management of the Public Health Organization 38 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 3.90/4.00 Overall value of the course = 3.80/4.00</p>	<p>Fall 2012</p>
<p>CPH 950, The Well-Managed Public Health Organization 16 Graduate Students Teaching Evaluation (4-point scale) Overall quality of teaching = 3.70/4.00 Overall value of the course = 3.40/4.00</p>	<p>Fall 2012</p>
<p>CPH 650, Management of the Public Health Organization 8 Graduate Students</p>	<p>Summer 2012</p>

Teaching Evaluation (4-point scale)
 Overall quality of teaching = 4.00/4.00
 Overall value of the course = 3.90/4.00

Guest Lectures:

CPH 608	Partnerships in Public Health	2017
CPH 647	Qualitative Research Methods	2017, 2018, 2019
CPH 650	Team Building	2017, 2018
CPH 940	Community Engagement	2016
CPH 643	Community Engagement: Key to Community Health Improvement	2015, 2016
CPH 365	Planning for a Chemical Disaster – Experiences from Madison County	2014
CPH 998	Quality Improvement in Public Health	2013
CPH 365	Hospital Crisis Management	2013

Additional Teaching Experience:

UNIVERSITY OF KENTUCKY Fall 2011, Spring 2011
 Teaching Assistant for F. Douglas Scutchfield, MD
 Class: Advanced Public Health Management
 Class: Scientific Writing

EASTERN KENTUCKY UNIVERSITY October 2007 - October 2013
 Adjunct Instructor– Workforce Development Program
 Classes taught – Advanced Supervisor Training – Core II

BEREA COLLEGE August 2007 – December 2010
 Adjunct Instructor – Business Management
 Classes taught – Business Management & Human Resources Management August 2011 – December 2011

SERVICE

Funded Service to the Public Health Community:

Funded service activities include just-in-time responses to the needs of community partners. Meeting the land-grant mission of serving Kentuckians, activities are delivered below market value for consulting services to be sure those who need the expertise can access it. Funds generated through service are used to cover costs of service delivery including salary.

Funded Service – 2023

Kentucky River Health Consortium – CHA/CHIP	In process
Kentucky River District Health Department – Initiation of Breastfeeding Grant – Environmental Scan, Development of Strategic Plan, Group Facilitation, Supervision of Students	\$20,000
Clark County Health Department – CHA/CHIP facilitation	\$3,000

Funded Service – 2022

Pike County Health Department – CHA/CHIP	\$5,500
Northern Kentucky District Health Department – CHA/CHIP	\$6,000
Bullitt County Health Department – CHA/CHIP	\$4,500
Bourbon County Health Department – CHA/CHIP	\$4,500

Funded Service – 2019-2020

Kentucky River District Health Department funded by Kentucky Department for Public Health Contact Tracing Quality Improvement Project Kentucky River District Health Department Opioid Response Plan, Workforce Development Plan, Employee Training, Strategic Plan Facilitation, Mission, Vision, Values Development	\$20,000
Center for Excellence in Rural Health Goals: Improve the Health and Wellbeing of Rural Kentuckians Role: Community Facilitator; 20% effort	\$25,000
North Central District Health Department Facilitate District Strategic Planning Process	\$1,500
Marshall County Health Department <i>Community Health Assessment/Community Health Improvement Plan</i>	\$4,500
Kentucky Department for Public Health Goals: Kentucky Public Health Collaborative Workforce Development Assessment and Reporting; Increasing Kentucky LHD efficiencies by Maximizing Cross-Jurisdictional Sharing; Use of ADAPT-ITT model to create a SHA/SHIP	\$79,025

from local CHA/CHIPs, Assessment of Legal Requirements Governing Kentucky
Public Health Operations & Activities
Role: Co-investigator; 25% effort

Laurel County Health Department & Opioid Prevention Consortium <i>Consultation, Technical Assistance & Training</i>	\$7,500
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Funded Service – 2018

Louisville Metro Health & Wellness <i>Community Forum Facilitation</i>	\$1,500
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Oldham County Health Department <i>Community Health Forum Facilitation</i>	\$1,500
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Todd County Health Department <i>Community Health Forum Facilitation</i>	\$1,500
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Lawrence County Health Department <i>Strategic Planning</i>	\$3,000
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Kentucky River District Health Department <i>Environmental Scan; CHA/CHIP; Consulting</i>	\$15,000
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Woodford County Health Department <i>Community Health Assessment/Community Health Improvement Plan</i>	\$3,000
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North Central District Health Department <i>Delivering Team-Based Customer Service Training</i>	\$1,500
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Funded Service – 2017

North Central District Health Department <i>Leadership Communication Training</i>	\$1,500
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Kentucky Department of Public Health <i>Facilitation and Planning – ShareFest</i>	\$1,500
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Bourbon County Health Department <i>Community Health Assessment</i>	\$1,500
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Jessamine County Health Department <i>Community Health Assessment/Surveys</i>	\$2,000
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Lawrence County Health Department <i>Community Health Assessment/Community Health Improvement Plan</i>	\$3,000
Woodford County Health Department <i>Community Health Assessment/Community Health Improvement Plan</i>	\$3,000
Kentucky Colon Cancer Group <i>Group Facilitation and Planning</i>	\$1,500
Johnson County Health Department <i>Strategic Planning</i>	\$1,500
Lexington-Fayette County Health Department <i>Strategic Planning</i>	\$1,500
Kentucky Department of Public Health <i>State Health Improvement Plan Facilitation</i>	\$1,500
Clark County Chamber Retreat <i>Strategic Planning</i>	\$1,500
Funded Service – 2016	
Bullitt County Health Department <i>Strategic Planning, Community Health Improvement Planning forums, Smoke-Free Survey</i>	\$5,500
Montgomery County Health Department <i>Community Health Improvement Forum</i>	\$1,500
Mercer County Health Department <i>Community Health Assessment/Community Health Improvement Planning Forums</i>	\$3,000
Floyd County Health Department <i>Strategic Planning, Quality Improvement Training, Quality Improvement Plan, Year-long technical assistance calls, On-site technical assistance/ADA compliance</i>	\$10,500
Kings Daughters and Our Lady of Bellefonte Hospital <i>Community Forums</i>	\$1,500
Pike County Health Department	\$9,500

*QI Plan, Quality Improvement Training, Year-long technical assistance calls,
Community Health Improvement Plan forums*

Marshall County Health Department \$5,500
Strategic Planning, Performance Management Training

Buffalo Trace District Health Department \$9,500
*QI Plan, Community Health Improvement Planning forums, Performance
Management Training, Workforce development plan, Year-long technical
assistance calls*

Ashland-Boyd Health Department \$1,500
Strategic Planning

Johnson County Health Department \$5,500
Community Health Assessment/Community Health Improvement Planning

Martin County Health Department \$4,000
Community Health Assessment/Community Health Improvement Plan Forums

Clark Regional Medical Center \$1,500
Community Forum facilitation

Clark County Health Department \$3,000
Community Forum facilitation

Lake Cumberland District Health Department \$1,500
Performance Management Training

Lexington-Fayette County Health Department \$1,500
Community Forum Facilitation, Staff focus groups

Funded Service – 2015

Clark County Health Department \$10,500
*Accreditation Readiness Team Support, CHA/CHIP, Strategic Planning,
Workforce Development*

Ashland-Boyd Health Department \$1,500
CHA forums

WellCare Health Plans \$3,000
Facilitation Training

Montgomery County Health Department \$3,000
QI Training

Jessamine County Health Department \$1,500
Workforce Development Planning

Pike County Health Department \$4,000
Community Health Assessment/Community Health Improvement Forums

Marshall County Health Department \$6,500
CHA/CHIP forums, CHA/CHIP document, Facilitation training

Lincoln Trail District Health Department \$3,500
QI Project Training, Facilitation Training

Oldham County Health Department \$3,000
Local Public Health System Assessment

Bullitt County Health Department \$3,000
Community Health Assessment, Strategic Planning

Funded Service – 2014

Montgomery County Health Department \$3,000
Annual CHA/CHIP evaluation, Strategic Planning forum

WellCare Health Plans \$3,000
Facilitation Training

Northern Kentucky Health Department \$10,500
Smoke-Free Coalition Facilitation and Plan Development

Service to the Profession:

Center of Excellence in Rural Health in Kentucky Research Committee Member 2020

Quality Improvement Resource Table; HRSA Rural Communities Opioid Response Program (RCORP) Reverse Site Visit Meeting – Washington, DC 2020

Table Moderator for HRSA Rural Communities Opioid Response Program (RCORP) Planning Meeting – Washington, DC 2020

Discussion leader for HRSA Rural Communities Opioid Response Program (RCORP) Reverse Site Visit – QI “Super Users” Affinity Group	2020
Session Facilitator for the Foundation for Healthy Kentucky’s Annual Community Advisory Council Meeting, Lexington, KY	2019
Annual Dissemination and Implementation Conference Abstract Reviewer	2019
Reviewer of Training in Dissemination and Implementation Research in Cancer (TIDIRC) Applications	2019
Future of Public Health in Kentucky – Commissioner’s Task Force Member	2018 - 2020
Center for Health Equity Transformation Affiliate	2018-2019
Reviewer of “Implementation Science at a Glance” National Cancer Institute Implementation Science Team	2018
Foundation for Healthy Kentucky Strategic Plan Ad Hoc Committee Member	2017
Foundation for Healthy Kentucky Community Advisory Committee Member	2016-present
Community Leadership Institute of Kentucky (CLIK) – Hazard, Kentucky Faculty Member	2015-2018
Kentucky Public Health Association Board Member	2014-2018

Journal Reviewer:

- American Journal of Public Health
- Frontiers in Public Health Education and Promotion
- Frontiers in PHSSR
- American Journal of Preventive Medicine
- Journal of Public Health Management and Practice

Service to the University of Kentucky:

Search Committee Member for the Dean of the College of Public Health	2023
UNITE Research Priority Area/College of Social Work Request for Applications (RFA) Reviewer	2022
Health and Wellness in All Youth Research Training Series sponsored by the UK Center of Excellence in Rural Health; Taught Project Implementation and Management Strategies Session	2021

Health and Wellbeing: Rural Strengths and Challenges Seminar Series – Development Team Member representing College of Public Health: Other Development Team members include the Center of Excellence in Rural Health, Department of Physical Therapy and Department of Behavioral Health	2020
CCTS Pilot and Innovation Research Grant Reviewer	2019
CCTS Pilot and Innovation Research Grant Reviewer	2017
Value of Innovation to Implementation Program (VI ² P) Grant Reviewer	2017
CE Central Content Reviewer	2016
Outreach & Community Engagement Strategy Session representing College of Public Health	2016

Service to the College of Public Health:

Mentoring Committee member for Dr. Ketrrell McWhorter, PhD	2023
Organized and Academic/Practice Project with the Foundation for Healthy Kentucky and Dr. Anne Ray’s class on evaluation	2022
Marketing and Communication Advisory Group	2022 - present
Speaker, on Promotion and Tenure Process, for Early Career Faculty Group	2022
Member of the HBS Self-Study Preparation Committee	2021-2022
Health, Behavior & Society Representative to the BPH Committee	2020 - present
Search Committee Member for the Special Title Series Teaching Position for Health Behavior & Society	2019
Coordinated Practicum Placements <ul style="list-style-type: none"> • CPH 609, MPH Practicum, Spring semester – 17 Graduate Students • CPH 997, DrPH Practicum, Spring semester – 2 Graduate Students 	2019
Public Health Week Planning Committee	2018
Coordinated Practicum Placements <ul style="list-style-type: none"> • CPH 609, MPH Practicum, Fall semester- 5 Graduate Students • CPH 997, DrPH Practicum, Fall semester-3 Graduate Students 	2018

<ul style="list-style-type: none"> • CPH 609, MPH Practicum, Spring semester-32 Graduate Students • CPH 997, DrPH Practicum, Spring semester –6 Graduate Students 	
Student and Academic Life Interim Leadership Team	2017
MPH Redesign Committee	2017
MPH Program Coordinator Hiring Committee (Chair)	2017
CEPH Accreditation Readiness Committee	2017
Public Health Week Planning Committee	2017
Coordinated Practicum Placements	
<ul style="list-style-type: none"> • CPH 609, MPH Practicum, Fall semester- 6 Graduate Students • CPH 997, DrPH Practicum, Fall semester-3 Graduate Students • CPH 609, MPH Practicum, Summer-3 Graduate Students • CPH 997, DrPH Practicum, Summer-1 Graduate Students • CPH 609, MPH Practicum, Spring semester-52 Graduate Students • CPH 997, DrPH Practicum, Spring semester-8 Graduate Students 	2017
Strategic Planning Steering Committee Member	2016
Coordinated Practicum Placements	2016
<ul style="list-style-type: none"> • CPH 609, MPH Practicum, Fall semester-4 Graduate Students • CPH 997, DrPH Practicum, Fall semester-4 Graduate Students • CPH 609, MPH Practicum, Summer-4 Graduate Students • CPH 997, DrPH Practicum, Summer-2 Graduate Students • CPH 609, MPH Practicum, Spring semester-2 Graduate Students • CPH 997, DrPH Practicum, Spring semester-6 Graduate Students 	
	2015
Coordinated Practicum Placements	
<ul style="list-style-type: none"> • CPH 609, MPH Practicum, Fall semester-34 Graduate Students • CPH 997, DrPH Practicum, Fall semester-3 Graduate Students • CPH 997, DrPH Practicum. Summer-4 Graduate Students • CPH 997, DrPH Practicum. Spring semester-9 Graduate Students 	
Hall of Fame Committee Chair	2014
Practice and Service Committee	2014 – present
Coordinated Practicum Placements	2014
<ul style="list-style-type: none"> • CPH 997, DrPH Practicum, Fall semester-6 Graduate Students 	

- CPH 997, DrPH Practicum, Summer-1 Graduate Student
- CPH 997, DrPH Practicum-18 Graduate Students

Additional Service:

MPH Capstone Committee Member

- 2023 – Katie Nettesheim (Chair), Loui Chang (Chair)
- 2022 – Keeghan Francis (Chair)
- 2021 – Narjis Hussain (Chair), Jules Maita, Hannah Widner
- 2020 – Jennifer Dolly (Chair), Casey Gill (Chair), Kendall Ferrell (HMP, Committee member)
- 2019 – Cady Cornell (Chair), Mallory Antel
- 2018 – Kalli Beasley (Chair), Raven Robbins, Brittany Coleman, Ethan Trey Cardwell, Candace Brunk
- 2017 - Nicole Fields (Chair), Raeschell Williams, Jonathan Wang
- 2016 - Denerica Curry, Krystal Frieson, Amanda Hunter, Meghan Johnson
- 2015 - Pranav Rane
- 2014 - Erich Maul, Priya Patel, Olivia Whitman, Briana Forsythe

MHA Capstone Committee

- 2015 - Stephen Carrick, Robert Neville, McKallie Quirk, Jeffery Vella
- 2014 - Shane Hall, Austin Ord, Katherine Quirk

DrPH Capstone Committee

- 2015 - Andrea Lewis
- 2014 - Lauren Coil

Committees outside the College of Public Health

- 2019 – Kelsey Moore, Ph.D, College of Communication and Information

RESEARCH

Research Funding:

Centers for Disease Control and Prevention (CDC) CDC-RFA-DP-23-0005 (PI: Brent McKune) \$1,000,295

“The Innovative Cardiovascular Health Program” 09/30/2023-08/31/2028

Role: Co-Investigator

MD016864-011 (Cardarelli, Kiviniemi) \$3,756,168
National Institute of Health April 2022 –
Covid 19: K-VAC: Kentucky Vaccinating Appalachian Communities March 2027
Role: Co-Investigator, 5% effort

3200003559 (Dignon, M) \$5,366,550
National Cancer Institute (NCI) September 1,
Accelerating Colorectal Cancer Screening and Follow-up through Implementation 2020 – August
Science in Appalachia (ACCSIS) 31, 2023
Role: Co-Investigator, 10% effort

Completed Research Funding:

3210001005 (Evers, B) \$200,000
National Cancer Institute July 1, 2019 –
Develop Rural Cancer Control Research Capacity January 31, 2021
Supplement to the Cancer Center Core Support

Role: Co-Investigator, 5% effort
Cancer Pilot Grant \$25,000
CCTS September 27,
Building Cancer Screening Capacity in an Appalachian Kentucky Federally 2019 – April 30,
Qualified Health Center (FQHC): Preparing a Community for Declining Cancer 2020
Screening Resources
Role: Primary Investigator

U48DP005014-01 (Vanderpool, PI) \$273,328 per year

Centers for Disease Control and Prevention September 30,
Appalachian Center for Cancer Education, Screening, and Support 2014 – September
29, 2019

Goals: The purpose of this project is to accelerate the adoption of evidence-based cancer prevention and control programs as a collaborating center of the national Cancer Prevention and Control Research Network

Role: Co-Investigator; 15% effort

1U58DP005483-01 (Vail, PI) September 30,
2014 – September
29, 2018

Centers for Disease Control and Prevention
Collaborative Environmental Approaches to Reduce Obesity Disparities in Kentucky

Goals: This project will work with community coalitions in six Kentucky counties to prioritize, implement and evaluate evidence-based interventions for obesity reduction in collaboration with county extension and public health.

Role: Co-Investigator, 15% effort

R34MH106661001 (Studs, PI)

February 1, 2015 –
January 31, 2018
\$449,483

NIH/NIMH

Systematically Adapted Delivery of the Family Check-up in Underserved Communities

Goals: This project will systematically adapt the delivery model of the Family Check-up and pilot-test its implementation by community health workers in four high-need, under resourced Appalachian communities to assess feasibility, acceptability and costs.

Role: Trainer, 2.5%-10% varied across grant period

Kentucky Department for Public Health

2016

Quality Improvement Mini-grant Evaluation

\$4,500

Goals: This project will provide a descriptive analysis on uses of quality improvement grant funds by Kentucky local health departments, assessment of changes in funding use over time and interview grant participants for success stories, barriers to quality improvement successes.

Role: Primary Investigator

Kentucky Department for Public Health

2016

Kentucky Accreditation Readiness Process

\$9,500

Goals: The purpose of this Participatory Action Research (PAR) project is to assess the process by which accredited and late-stage accreditation-ready Kentucky local health departments completed national public health accreditation requirements for the purpose of building toolkit information for beginning accreditation seekers.

Role: Primary Investigator

71208 (Prybil, PI)

August 15, 2013 –
November 14,
2014

Robert Wood Johnson Foundation, Hospira, Inc. and Grant Thornton, LLP

\$149,016

Models of Collaboration involving Hospital, Public Health Departments and Others

Goals: The study purpose is to identify and examine successful partnerships involving hospitals, public health departments, and other stakeholders.

Role: Affiliate Faculty, 23.41% effort

U48-00001932 (Crosby, PI)

August 1, 2013 –
September 29,
2014

Centers for Disease Control and Prevention

\$790,296 per year

Rural Cancer Prevention Center

Goals: This project involved pilot-testing dissemination and implementation processes for the RCPC's video-based HPV vaccination intervention in local health departments.

Role: Community Engagement Faculty, 1.52%

72043 (Mays, PI)

July 1, 2012 –
August 31, 2014
\$1,799,755

Robert Wood Johnson Foundation

National Coordinating Center for Public Health Systems and Services

Research and Practice-based Research Networks

Goals: Generating evidence for the optimal organization, financing and delivery of public health services

Community Engagement, 10% effort

UB6HP20155 (PI – Lamberth)

September 2010 –
December 2013

Health Resources and Services Administration (HRSA)

Kentucky and Appalachia Public Health Training Center

Goals: Provide Facilitation, Consulting and/or Training on Leadership/Management Accreditation Readiness Topics

Role: Session Instructor; Community Engagement – 50% effort

PON2 728 10000003991 (PI – Lamberth)

July 1, 2000 –
June 30, 2011

Kentucky Department for Public Health

Kentucky Public Health Leadership Institute

Goals: Leadership training for member of the Kentucky Public Health System

Role: Session Instructor, 10% effort

PUBLICATIONS

Peer-reviewed journals and book chapters

Accelerating Colorectal Cancer Screening and Follow-up through Implementation Science (ACCSIS) in Appalachia: A Study Protocol; Electra D. Paskett, PhD; Aaron J. Kruse-Diehr, PhD; Jill M Oliveri, DrPH; Robin C. Vanderpool, DrPH; Darrell M. Gray, II, MD, MPH; Michael L. Pennell, PhD; Bin Huang, DrPH; Gregory S. Young, MS; Darla Fickle, MA; Mark Cromo, BS; Mira L. Katz, PhD, MPH; Paul L. Reiter, PhD, MPH; Melinda Rogers, MA; David A. Gross, MPA; Vickie Fairchild, RN; Wendy Xu, PhD; Angela Carman, DrPH; Jean M. Walunis, BSW; Ann Scheck McAlearney, ScD, MS; Timothy R. Huerta, PhD, MS; Saurabh Raurkar, BDS, DrPH; Mark Dignan, PhD, MPH. *Translational Behavioral Medicine* (2023)

Carman, Angela, Gatton, Kelsey, Hogg-Graham, Rachel. Assessment of Kentucky's Local Health Department Cross-Jurisdictional Sharing Strategy for Maximizing Efficiency. *Journal for Public Health Management and Practice* (2022)

Mark Dignan, Electra D. Paskett; Jill M. Oliveri, Robin C. Vanderpool, Mira L. Katz, Paul L. Reiter, Darrell M. Gray, Michael L. Pennell, Gregory S. Young, Julie A Stephens, Bin Huang, Darla Fickle, Aaron J. Kruse-Diehr, Mark Cromo, Angela Carman, Melinda Rogers, David Gross, Vickie Fairchild, Roshmita Bardhan and Margaret Geertz. Assessment of colorectal cancer screening in rural Appalachian Ohio and Kentucky: Results from a random-digit-dialed telephone survey. *Archives of Epidemiology and Public Health* (2022)

Slone, Melissa, Carman, Angela, Feltner, Francis. Developing a Public Health Improvement Consortium in Appalachian Kentucky: Harnessing the Power of the Local Collective. *Journal of Health Care for the Poor and Underserved* (2022)

Stradtman, Lindsay, Carman, Angela, Vanderpool, Robin. Resources used by FQHC Leadership to Learn about Preventive Care Interventions. *Journal of Public Health Management and Practice* (2022)

Kruse-Diehr, Aaron, Dignan, Mark, Rogers, Melinda, Gross, David, Russell, Sue, and Carman, Angela. Building Cancer Prevention and Control Research Capacity in Rural Appalachian Kentucky Primary Care Clinics during COVID-19: Development and Adaptation of a Multilevel Colorectal Cancer Screening Project, *J Canc Educ* (2021). <https://doi.org/10.1007/s13187-021-01972-w>

Carman, Angela L., Brady, Christy, Conatser, Robert. Game Design for High-Order Thinking in Review Activities: College Teaching. (2020). <https://doi.org/10.1080/87567555.2020.1865254>

Vanderpool, Robin, Carman, Angela, Stradtman, Lindsay, Blake, Kelly. Health Behaviors in Appalachia: F.D. Scutchfield (eds). *Appalachia Health*. University of Kentucky Press. (2020, in press)

Graham, Rachel, Carman, Angela L., Mays, Glen, Zephyr, Dominique. Geographic Variation in the Structure of Kentucky's Population Health Systems: An Urban, Rural, and Appalachian Comparison: *Journal of Health in Appalachia* 2020:2(3):14-25. DOI: <https://doi.org/10.13023/jah.0203.04>

McGladrey, M., Carman A., Peritore, N., and Nuetzman, C. (November 2019) Extension as a Backbone Support Organization for Physical Activity Promotion: A Collective Impact Case Study from Rural Kentucky; *Journal of Physical Activity and Health*, Vol 17: Issue 1

Carman, Angela, Vanderpool, Robin, Stradtman, Lindsay, Edmiston, Emily (August 2019) A Change Management Approach to Closing Care Gaps in a Federally Qualified Health Center: A Rural Kentucky Case Study: *Preventing Chronic Disease*, Vol 16.

Cardarelli, Kathryn M., Carman, Angela L., Conatser, Robert (2019) Engaging the Public Health Student through Active and Collaborative Learning: Modeling Social Justice and Citizenship In: Sullivan, Lisa & Galea, Sandro, (Eds). *Teaching Public Health*, Johns Hopkins University Press

Carman, Angela, Scutchfield, F.D., McGladrey, Margaret, Vorbeck, Jon (July 2018) Pursuing Public Health Accreditation: A Focus on HOW: *Journal of Public Health Management and Practice*

Carman, Angela, McGladrey, Margaret. (July 2018) Cross Jurisdictional Boundaries to Build a Health Coalition: A Kentucky Case Study: *Frontiers in public Health – Public Health Education and Promotion*

Carman, Angela L., Vanderpool, Robin C., Stradtman, Lindsay R., Moore, Stephanie C. (March 2018) Standardizing a Federally Qualified Health Center's Preventive Care Processes: Use of Failure Modes and Affects Analysis. *Health Care Management Review*, doi: 10.1097.

Carman, A, McGladrey, M. Facilitating Community Health Improvement Capacity through Non-governmental Public Health Partners. *Journal of Public Health Management and Practice* (Dec 2016) – ePub ahead of Print

Vanderpool, Robin C., Moore, Stephanie C., Stradtman, Lindsay R., Carman, Angela L., Kurgat, Heidi L., & Fain, Patricia. (November 2016) Adoption of an Evidence-Based Intervention to Improve Cancer Screening Practices among a Federally Qualified Health Center in Appalachian Kentucky. *Journal of Health Care for the Poor and Underserved* 27(4):48-52.

McGladrey M, Carman A. Evidence for the role of resource-sharing networks in coalition development. *Front Public Health Serv Sys Res* 2016;5(1):28-33. DOI: 10.13023/FPHSSR.0501.05.

Carman A. Speaking the language of the decision-makers. *Front Public Health Serv Sys Res* 2015; 4(6):26–28. DOI: 10.13023/FPHSSR.0406.05.

Carman, Angela L., McGladrey, ML, Goodman Hoover, A, Crosby, RA (August 2015). Organizational Variation in Implementation of an Evidence-Based Human Papillomavirus Intervention. *Amer J of Prev Med* 49(2):301-8. doi: 10.1016/j.amepre.2015.03.011

Carman, Angela L. (March 9, 2015). Collective impact through public health and academic partnerships: a Kentucky public health accreditation readiness example. *Frontiers in Public Health*. doi: 10.3389/pubh.201500044

Carman, Angela L. (March 3, 2015). The journey toward voluntary public health accreditation readiness in local health departments: Leadership and followership theories in action. *Frontiers in Public Health*. doi 10.3389/fpubh.2015.00043

Carman, Angela & Timsina, Lava. (April 2015). Public Health Accreditation: Rubber Stamp or Roadmap for Improvement. *Am J Public Health*; 105 Suppl 2: S353-9. doi: 10.2105/AJPH.2015.302568. Epub 2015 Feb 17. PMID: 25689214

Prybil L., Scutchfield, F., Killian, R., Kelly, A., Mays, G., Carman, A., Levey, S., McGeorge, A., Fardo, D. Improving Community Health Through Hospital – Public Health Collaboration: Insights and Lessons Learned from Successful Partnerships. Lexington, KY: Commonwealth Center for Governance Studies, Inc; November 2014.

Cohen, Elisia L., Head, Katherine J., McGladrey, Margaret L., Hoover, Anna G., Vanderpool, Robin C., Bridger, Colleen, Carman, Angela, Crosby, Richard A., Darling, Elaine, Tucker-McLaughlin, Mary, and Winterbauer, Nancy. “Designing for Dissemination: Lessons in Message Design from ‘1-2-3 Pap.’” *Health Communication* (2015) Vol 30, Issue 2.

Carman, Angela, Timsina, Lava & Scutchfield, F.D. (February 2014). Quality Improvement Activities of Local Health Departments during the 2008-2010 Economic Recession. *Am J Prev Med*; 46(2)

Carman, Angela & Scutchfield, F. D. (November 2013) Strategic Health Issues from Community Health Assessment (CHA) and Community Health Improvement Planning (CHIP) in *Kentucky*. *Journal of the Kentucky Medical Association*; Vol 111.

Carman, Angela; Prybil, Lawrence; & Totten, Mary. (May 2013). Partners for Public Health: Hospitals and health departments can collaborate on community health needs assessments. *Trustee*, Vol 66, No. 5.

Carman AL, Scutchfield FD. Public Health Systems, Health Policy, and Population-Level Prevention in Rural America; In: Crosby RA, Wendel ML, Vanderpool RC, Casey BR, eds. *Rural Populations and Health: Determinants, Disparities, and Solutions*. San Francisco: Jossey-Bass; 2012:75-94.

Scutchfield, F. D., Evashwick, C., & Carman, A. L. (Nov 2011). Public Health and Hospital Collaboration: New Opportunities, New Reasons to Collaborate. *Journal for Public Health Management and Practice*, 522-3.

Practice Reports, Plans and Templates – Community Health Assessment/Community Health Improvement Plans

Pike County Health Department Community Health Assessment	2023
Bourbon County Health Department Community Health Assessment and Community Health Improvement Plan	2022
Bullitt County Health Department Community Health Assessment and Community health Improvement Plan	2022
Northern Kentucky District Health Department Community Health Assessment and Community Health Improvement Plan	2022
Marshall County Health Coalition Community Health Assessment and Community Health Improvement Plan	2019
Lawrence County Health Department, Community Health Assessment/Community Health Improvement Plan	2018
Ashland-Boyd County Health Department, Community Health Assessment and Community Health Improvement Plan	2016
Buffalo Trace District Health Department, Community Health Assessment/Community Health Improvement Plan	2016
Johnson County Health Department, Community Health Assessment/Community Health Improvement Plan	2016
Bullitt County Health Department, Community Health Assessment/Community Health Improvement Plan	2015
Mercer County Health Department, Community Health Assessment/Community Health Improvement Plan	2015
Marshall County Health Department, Community Health Assessment/Community Health Improvement Plan	2015
Pike County Health Department, Community Health Assessment/Community Health Improvement Plan	2015

Oldham County Health Department, Community Health Assessment/Community Health Improvement Plan	2015
Greenup County Health Department, Community Health Assessment/Community Health Improvement Plan	2013
Jessamine County Health Department, Community Health Assessment/Community Health Improvement Plan	2013
Montgomery County Health Department, Community Health Assessment/Community Health Improvement Plan	2012
Lincoln Trail District Health Department, Community Health Assessment/Community Health Improvement Plan	2012
Green River District Health Department, Community Health Assessment/Community Health Improvement Plan	2012

Practice Reports, Plans and Templates – Strategic Plans

Lake Cumberland District Health Department Strategic Plan	2023 (in process)
Laurel County Opioid Response Consortium Strategic Plan	2019
Lawrence County Health Department Strategic Plan Template	2018
Lexington-Fayette County Health Department, Strategic Plan	2017
Johnson County Health Department, Strategic Plan	2017
Kentucky Public Health Association, Strategic Plan	2016
Floyd County Health Department, Strategic Plan	2016
Bullitt County Health Department, Strategic Plan	2015
Montgomery County Health Department, Strategic Plan	2014

Practice Reports, Plans, and Templates – Workforce Developments Plans

Kentucky River District Health Department Workforce Development Plan	2020
Buffalo Trace District Health Department, Workforce Development Plan	2016

Jessamine County Health Department, Workforce Development Plan 2016

Clark County Health Department, Workforce Development Plan 2015

Practice Reports, Plans, and Templates – Quality Improvement Plans

Buffalo Trace District Health Department, Quality Improvement Plan 2016

Clark County Health Department, Quality Improvement Plan 2015

Practice Reports, Plans, and Templates – Communication Plans

Kentucky River District Health Department Communications Plan 2020

Practice Reports, Plans, and Templates – Other

Northern Kentucky Health Department, Smoke-Free Plan Development 2014

Carman, Angela. Community Health Needs Assessment Resources; <http://www.americangovernance.com/resources/health-care-issues/>. Accessed May 2013. 2013

Acknowledgment for contribution: Public Health Accreditation Board. (2012, May). *Accreditation Coordinators Handbook*. Retrieved May 2012, from Public Health Accreditation Board: www.phaboard.org. 2012

Acknowledgment for contribution: Public Health Accreditation Board. (2011, September). *Acronyms and Glossary of Terms*. Retrieved October 2011, from Public Health Accreditation Board: www.phaboard.org 2011

PRESENTATIONS

Invited Presentations

Cprek, S.E., Carman, A., Ray, A.E., Williams, C.M.; Writing Across the Curriculum: Practical advice on incorporating writing intensive courses into an undergraduate public health program. *2022 ASPPH Annual Meeting: Undergraduate Public Health and Global Health Education Summit*. Virtual. September 2022.

Carman, Angela L. Evolution of a Pracademic – Indiana University, Center for Rural Engagement, Rural Health Colloquium, French Lick, Indiana, May 11, 2022

Carman, Angela L. Strategic Planning during Uncertain Times – Kentucky Diabetes Network Annual Meeting; - Virtual Presentation, September 11, 2020

Carman, Angela L. Quality Improvement in Public Health – A focus for Local Boards of Health – CME series; Editor – F. Douglas Scutchfield; April 23, 2020

Carman, Angela L. Quality Improvement Workshop for Planning Grantees – HRSA Rural Opioid Response Program (RCORP) Reverse Site Visit, Washington, DC – March 6, 2020

Carman, Angela L. Quality Improvement in Public Health: Useful in Addressing the Substance Use Disorder Crisis? Rural Community Opioid Response Program – Kentucky Grant Recipient Meeting; Center of Excellence in Rural Health, Hazard, KY, January 14, 2020.

Carman, Angela L., Seger, Rachelle. Community Assessment; Evidence-Based Public Health: A Course in Chronic Disease Prevention; Sponsored by Kentucky Department for Public Health with the Prevention Research Center at Washington University in St. Louis; Carrolton, KY, July 25, 2019

Carman, Angela L. CHA/CHIP: The Connection to Public Health Transformation in Kentucky, Western Kentucky Local Health Department Meeting, Benton, KY, July 23, 2019

Carman, Angela L, Howard, Jeffrey – Kentucky Public Health Transformation: The Progression of an Academic-Practice Partnership; UKCPH Research Committee Lunch and Learn, March 25, 2019

Studts, Christina, Carman, Angela L. Implementation Science. Markey Cancer Center Retreat, Lexington, KY, August 14, 2018.

Carman, Angela L. Strategic Planning – Train the Trainer Session. Kentucky Accreditation Coordinators Learning Community, London, KY June 12, 2018.

Carman, Angela L. Assessing a Community's Health. County Health Assessment Cohort of Counties sponsored by Kentucky Department of Public Health. Pine Mountain State Park; February 27, 2018

Carman, Angela L. Elements of a Workforce Development Program. Kentucky Accreditation Coordinators Learning Community; Lexington, KY February 13, 2018.

Carman, Angela L. McGladrey, Margaret L., Vorbeck, Jonathan. Kentucky Accreditation Readiness: A focus on *HOW*. Kentucky Health Department Directors Annual Retreat, Louisville, KY October 26, 2017.

Carman, Angela L. Creating Kentucky's Workforce Development Plan: Focusing on Local Health Departments. Kentucky Health Department Directors Annual Retreat, Louisville, KY, October 26, 2017.

Hoover, A., Carman, A. Dissemination and Implementation Research: Connecting Interventions to Practice; Health Management and Policy Research Seminar. PhD, March 2014

Carman, Angela L. Increasing Staff Engagement in Accreditation and Quality Improvement; Carrollton, Kentucky; Kentucky Health Department Director Annual Meeting; Accreditation Coordinator Learning Community, October 2012

Selected Presentations

KRHA

Carman, Angela L. Bring the High Impact Practice of Community-Based Learning into the Classroom using Simulation, UK Teaching Excellence Symposium, Lexington, KY, October 13, 2023.

Carman, Angela L. Developing Team Up: A Public Health Academic Practice Collaborative, Appalachian Translational Research Network, Morgantown, WV, October 5, 2023

Carman, Angela L. CHA CHIP 101; Kentucky Public Health Association Annual Conference, Covington, KY, April 11, 2019

Carman, Angela L. Preparing for Productive Change – Using the Change Style Indicator; Kentucky Public Health Association Annual Conference, Covington, KY, April 10, 2019

Carman, Angela L, Cprek, Sarah, Corrine, Williams – Use of Systems Thinking Skills for the Undergraduate Capstone. 2019 Undergraduate Public Health and Global Health Education Summit, ASPPH. Arlington, VA, March 20, 2019

Stradtman LR, Carman AC, Vanderpool RC. Dissemination of Innovative Practices among FQHCs: A Case Study from Rural, Appalachian Kentucky. 11th Annual Conference on the Science of Dissemination and Implementation. Washington, DC, December 3, 2018.

Carman, Angela L., Markiewicz, Joe. Efficient Use of Overdose Data and Collaborations to Galvanize Local Public Health Initiatives. Kentucky Public Health Association Annual Meeting, Owensboro, KY, April 11, 2017

Stradtman LR, Vanderpool RC, Carman AL, Moore SC, Kurgat HL, Fain P. Addressing Cancer Disparities in Appalachian Kentucky through Proactive Office Encounters in Community Health Centers. *American Public Health Association 144th Annual Meeting*. Denver, CO, October 31, 2016.
Carman, AL, Vanderpool RC, Stradtman LR, Moore SC, Kurgat HL, Fain P. A Change Management Approach to Closing Care Gaps: A Rural Kentucky FQHC Case Study. *Kentucky Rural Health Association*, Bowling Green, KY, August 26, 2016

Stradtman LR, Vanderpool RC, Carman AL, Moore SC, Kurgat HL, Fain P. Provider-Patient Moore Carman, Angela L., McGladrey, ML, Goodman Hoover, A, Crosby, RA Organizational Variation in an Evidence-Based HPV Video Intervention Implementation: A Practice-Based Prevention Research Collaboration, National Association of County and City Health Officials, Kansas City, MO July 2015

Carman, Angela L., Rowland, Crissy, Harris, April, Building Accreditation Readiness Capacity through Collaboration: Kentucky's Experience, National Association of County and City Health Officials (NACCHO), Atlanta, GA July 2014

Carman, Angela L. Strategic Planning: Coordinating the Local Health Department Process: Kentucky; Public Health Association, Louisville, Ky; April 2014

Hoover, A., McGladrey, M, Carman, A., Holmes, G., Scott, E., Tucker-McLaughlin, M., Winterbauer, N. Communication Partnerships that Work: Translating Evidence-based Health Research into Practice. Lexington, KY: Kentucky Communication in Healthcare Conference; April 2014

Carman, Angela L. The Bridge between Community Health Assessment and Community Health Improvement Planning, Dallas, TX; National Association of County and City Health Officials, July 2013

Carman, Angela L. Community Health Assessment (CHA) Strategies; Kentucky Public Health Association, Louisville, KY; March 2013

Carman, Angela L. Has Public Health Embraced Cost Reduction Strategies from the Business Environment; San Francisco, California; American Public Health Association; October 2012

Carman, Angela L., Louis, Erin, Lamberth, Cynthia. Moving from Community Health Assessments to Community Health Improvement Planning. New Orleans, Louisiana; National Network of Public Health Institutes, May 2012

Carman, Angela L. Accreditation: Where to Begin? Louisville, KY; Kentucky Public Health Association, March 2012

Carman, Angela L., Louis, Erin, Fillman, Deborah S. The Local Health Department's Connection to the CDC's Winnable Battles. Louisville, KY; Kentucky Public Health Association; March 2012

Carman, Angela L. Strategic Planning; Louisville, KY; Kentucky Public Health Association, March 2012

Carman, Angela L. Building Accreditation Readiness in Kentucky Local Health Departments: A Collaborative Approach Washington, D.C., American Public Health Association, October 2011

Carman, Angela L, Louis, Erin, Lamberth, Cynthia. Local Board of Health Self-Evaluation: A Pilot Project to Streamline the Assessment of a LBOH Scope of Work. Coeur d'Alene, Idaho, National Association of Local Boards of Health; September 2011

Carman, Angela L., Lamberth, Cynthia. The Role of Partnerships in Local Health Department Community Health Needs. Coeur d'Alene, Idaho, National Association of Local Boards of Health; September 2011

Carman, Angela L. Stuck Between a Rock and a Hard Place – Dealing with Difficult Situations; Louisville, KY; KAMFES/KOWA Annual Conference; February 2011

Carman, Angela L. Maximizing the Local Board of Health – A Self-Assessment Process; Denver, Colorado, American Public Health Association, November 2010

Carman, Angela L. Hospital and Local Health Department Collaboration – A Comparison of Perspectives; Denver, Colorado, American Public Health Association, November 2010

Carman, Angela L. Pendley, Robin. Characteristics of Local Boards of Health in Preparedness Planning for the 2009 H1N1 Outbreak. Omaha, Nebraska, National Association of Local Boards of Health, August 2010

Carman, Angela L., Lamberth, Cynthia. Roles and Duties of Local Board of Health Members, Louisville, KY; Kentucky Public Health Association Annual Meeting, March 2010

POSTERS

Brady, Christy, Carman, Angela L. Bridging Theory & Practice: Using Gamification to Apply Abstract Concepts to Real World Scenarios. ASPPH Undergraduate Public Health & Global Health Education Summit, Washington, D.C. March 2020.

Carman, Angela L. McGladrey, Margaret L., Vorbeck, Jonathan. Kentucky Accreditation Readiness: A focus on *HOW*. National Association of County and City Health Officials (NACCHO) New Orleans, LA, July 2018

Carman, Angela, Williams, Corrine, Cprek, Sarah. Responding to New CEPH Criteria on Undergraduate Public Health Experiential Activities: The Infusion of Experiential Learning throughout the Curriculum. *Association of Schools and Programs of Public Health (ASPPH)* Washington, D.C. March 2018.

Cprek, S.E.; Williams, C.M.; Carman, A. Incorporation of High Impact Learning Practices in Undergraduate Public Health Education: The Hybridization of an Introductory Course. *Association of Schools and Programs of Public Health*. Arlington, VA. March 2018.

Carman, Angela L., Timsina, L., Lamberth, C. Who are the Leaders of Accreditation in Local Health Departments? Use of Diffusion of Innovation Theory, San Francisco, California; American Public Health Association, October 2012

Carman, Angela L., Timsina, L., Scutchfield, F.D., Impact of Changes in Revenue during the 2008-2010 Economic Recession on Local Health Department Quality Improvement Activities. Atlanta, GA; National Association of Local Boards of Health, August 2012

Carman, Angela L. Has Public Health Embraced Effective Cost Reduction Techniques from the Business Environment? Atlanta, GA; National Association of Local Boards of Health, August 2012

Harper, Elizabeth, Lamberth, Cynthia, Scutchfield, F.D., Carman, Angela L. Local Boards of Health in Kentucky: An Examination of State Statutes; Atlanta, GA; National Association of Local Boards of Health, August 2012

Carman, Angela L., Timsina, L., Scutchfield, F.D. Impact of Changes in Revenue during the 2008-2010 Economic Recession on Local Health Department Quality Improvement Activities; Lexington, KY, Keeneland Conference, Public Health Services and Systems Research, April 2012

Carman, Angela L., Louis, Erin, Lamberth, Cynthia. Collaborative Approach to Strategic Planning Among Health Departments. Washington, D.C.; American Public Health Association, October 2011

Carman, Angela L. Public Health Accreditation Readiness – A Collaborative Approach Hartford, CT; National Association of City and County Health Officials, July 2011

Carman, Angela L. Maximizing Local Board of Health Performance – A Self-Assessment; Memphis, Tennessee; National Association of City and County Health Officials, July 2010

Carman, Angela L. LHD and Hospital Collaboration – A Comparison of Perspectives; Louisville, KY; Kentucky Public Health Association Annual Meeting, March 2010

OTHER RELEVANT PROFESSIONAL EXPERIENCE

SAINT JOSEPH HEALTHCARE – A CATHOLIC HEALTH INITIATIVES FACILITY

Vice-President/Saint Joseph Berea Site Administrator

November 2005 –
January 2007

- Created and monitored Transition Plan to fully consolidate Berea Hospital into Saint Joseph HealthCare including leadership, policies, procedures and staff evaluation within 12 months of initiation
- Completed new contracts for three major hospital-based physician services in 12 months: Radiology, Anesthesia, Emergency Department

BEREA HOSPITAL, INC. – A CATHOLIC HEALTH INITIATIVES FACILITY

President/CEO

October 2003 –
November 2005

- Coordinated the Berea Hospital Renovation Team, a multi-disciplinary, values-based decision-making effort, which resulted in the consolidation of Berea Hospital, a rural, primary-care, Catholic Health Initiatives market-based organization, as Saint Joseph Berea
- Obtained Critical Access Hospital Status through a state application and survey process resulting in \$1,000,000 annual increase in reimbursement

Interim CEO

April 2003 –
October 2003

- Coordinated implementation of Berea Hospital into the Catholic Health Initiatives healthcare system through program oversight, policy and procedure re-vamp, mission training and communication to associates
- Redesigned Board of Directors reporting calendar to include scorecard format for financial, human resources, customer service and quality benchmarks

Acting Administrator

July 2002 – April
2003

- Coordinated process, with Berea Hospital Transition Team, to identify an appropriate healthcare system to join including data gathering and distribution to eight prospective companies; Conducted site tours and negotiations sessions
- Wrote and distributed communication tools (i.e. newsletters and town meeting formats to inform associates of the process of joining a healthcare system)

Vice-President of Operations/Chief Operating Officer

September 1997 –
July 2002

- Directed and coordinated the activities of the following departments:
 - Ancillary – Laboratory, Radiology, Physical and Occupational Therapy, Pharmacy, Respiratory Therapy
 - Support – Maintenance, Housekeeping, Dietary, Safety, Health & Educational, Occupational Health and Human Resources
- Renegotiated contracts and reduced contract expenses by \$1,000,000

Human Resources Director

December 1991 –
September 1997

- Provided supervision of Human Resources, Community Relations, Education and Outreach Services Departments
- Redesigned pay scales and conducted interviews, provided assistance to managers for associate performance improvement and handled unemployment claim defense

Human Resources Assistant

February 1989 –
December 1991

- Coordinated the administration and analysis of hospital policies, benefits, Human Resources procedures and special events
- Processed accurate and timely hospital payroll

BANK OF THE BLUEGRASS & TRUST CO.

CD/IRA Manager, Assistant Personnel Manager, Purchasing Coordinator

July 1986 -
February 1989

- Performed necessary management functions to balance CD, IRA and savings accounts
- Responsible for personnel functions of hiring, orientation and benefit administration and performed purchasing functions